# The Professional Effects of Mathematics and Mathematical Thinking on Managing Director Candidates'

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Abstract: Managing directors, and the people who take place in managing branches, have to improve their managing methods and ways related to capital, equipment and other sources in a continuous and systematic manner. To have permanent personal development of managing directors through out their lives is guite possible by bringing out their life philosophy clearly. By providing the managing directors with personal managing discipline, the development processes will be more systematic and reasonable and therefore, they will be able to realize their personal targets in a sound manner. Positive effects of mathematical thinking that they got through mathematics education will be too many in order to reach their targets in a sound manner. In this project, in order to do research on mathematics knowledge that will enable the managing director candidates to have higher performances, their ideas about mathematics and effects of mathematical thinking they got during their education on their managing, reforming, leadership and creative skills, a three phase questionnaire with 30 questions were submitted to 3<sup>rd</sup> and 4<sup>th</sup> year students in one foundation and one state university in Ankara in Turkey. The results have been evaluated and their percentages have been shown.

*Key Words:* Mathematical thinking, management mathematics, mathematical mind

#### I. Introduction

The objective of this project is to test on the sufficiency of the mathematics courses and methodologies used in the mathematics courses in the management faculties at the universities', through getting the ideas of the managing

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director candidates on mathematics, sufficiency and necessity of mathematics courses, whether the knowledge and experience they got through mathematics education is useful for them as managing director candidates or not.

Within this purpose, a questionnaire with 30 questions has been applied to some groups chosen from the managing director candidates and the results have been analyzed in terms of candidates' managing and improvement techniques, and effects of mathematical thinking on their reforming manager, leadership and creative skills and their attitudes towards mathematics have been evaluated.

It should be known that mathematics improves thinking. For this reason, mathematics education forms the most important part of the basic education. Mathematics education enables us to stand on our feet in the life struggle, enables us to think, to form relations among the events, to be rational, to guess, to solve problems rather than just calculating (Umay 2003:234-243). Mathematics is described as a nightmare by the management department students, the reason that our students do not like mathematics is that the right point of view of mathematics is hidden from them (King 1997). Most of our students think that they are not able to understand mathematics' abstract and complex logic. However, mathematical mind has perhaps nothing much to do with the ability of numerical accounting and algebraic formulas and solving too many abstractions

French mathematician and philosopher J. Henry Poincare states that mathematics is an aesthetic sensitivity that should be learned not only by mathematicians and philosophers, but also by the people who have been educated in different fields (King 1997). Some of the general objectives of mathematics teaching are to teach the importance of mathematics by emphasizing the positive attitudes towards mathematics through pointing out the aesthetic and fine quality of mathematics (Pesen 2002:130-134). Preston has found out that anxiety of mathematics is related to the choice of jobs. In his research, seen that, the more the anxiety of mathematics is, the less ability of mathematics is (Preston 1987). Betz has found out that the university students who are weak at mathematics are more worried about mathematics and they have negative attitudes towards mathematics (Betz 1978:441-448). In 1982, university students' mathematics anxieties were evaluated was understood that the students who had a higher rate of mathematics anxiety chose literature departments and other students with a less rate of mathematics anxiety chose science departments. In conclusion, it has been found out that mathematics anxiety and negative attitudes towards mathematics make the students escape from mathematics (Erol 1990).

It is seen that anxiety of mathematics attitudes towards mathematics and the role of mathematics in choosing the managing jobs have been analysed on the managing director candidates.

If we accept that "mathematics is the formulation of the relations among the events and finding solutions", we can think that we make mathematics in every moment of our lives. Mathematics is a universal language. For years, lots of civilizations and languages have died but mathematical ideas have remained (Hardy 1993).

## 2. Methodology

This research has been applied to the students Ankara, at Atılım University in the Faculty of Management, and at Gazi University in the Faculty of Management in three parts;

- 1) The effects of mathematical thinking on their managing, reforming and creative sides,
- 2) Ideas about mathematics,
- 3) The sufficiency and necessity of mathematics knowledge that they got through their university education.

This questionnaire has 30 questions and it was prepared by 3 researchers by consulting with experienced educators and applied by their teachers.

The results have been given in chart with the percentages and have been interpreted. The opinions and points of views of state and foundation universities have been compared and contrasted.

## 3. Findings

Reasoning is the process of considering and thinking all the elements carefully and reaching a logical result. Mathematics is one of the most important means of improving reasoning. Mathematics is the field in which reasoning is used widely (Preston 1987). We are glad that the candidates agree on these matters as is understood from their answers in the questionnaire that is prepared within these ideas. As is seen in the table the percentage of "Agree" is high and it shows that the managing director candidates are aware that mathematical thinking and reasoning is important in their jobs. In the 1<sup>st</sup>, 2<sup>nd</sup> and 3<sup>rd</sup> questions, the percentage of "Agree" is high for both groups and the percentage of "Undecided" and "Disagree" is low and it shows that the definition of mathematics is understood well and applied well. It is in harmony with the results in Table 2. If we compare the state and foundation universities, we see that state university students' "Agree" percentages is higher and it is also seen that state universities' "Disagree" percentages are low. It is surprising that in the 7<sup>th</sup> 8<sup>th</sup> 9<sup>th</sup> 10<sup>th</sup> questions, the percentage of "Undecided" is high in both universities. The number of the director candidates who think that they can have organization, coordination, harmony, orientation they can improve the quality without making use of mathematical thinking and without the ability of reasoning is higher than expected. The results are shown in Table 1.

**Table 1.** Mathematical Thinking

|   | AGREE   |         | UNDECIDED |         | DISAGREE |         |
|---|---------|---------|-----------|---------|----------|---------|
| MATHEMATICAL THINKING   | % Found | % State | % Found   | % State | % Found  | % State |
| <ol> <li>It makes my own formulating of<br/>methods and approaches easy</li> </ol>                    | 72      | 93      | 13        | 6       | 13       | 1       |
| 2 It quickens the development of<br>reforming and creative writing                                    | 78      | 88      | 13        | 6       | 7        | 6       |
| 3 It makes a positive effect on forming<br>relationships between the events and<br>finding a solution | 82      | 95      | 7         | 5       | 9        | -       |
| 4 It affects effective planning in a positive<br>way  | 82      | 67      | 11        | 24      | 6        | 9       |
| 5 It makes problem solving easy   | 76      | 89      | 13        | 6       | 9        | 5       |
| 6 It provides positive and quick decision<br>making   | 72      | 94      | 19        | 6       | 6        | -       |
| 7 It makes organization, coordination and<br>analysis of the structure easy                           | 74      | 67      | 19        | 24      | 6        | 9       |
| 8 It affects the adaptation and orientation<br>of managing culture in a positive way                  | 55      | 50      | 24        | 27      | 19       | 23      |
| 9 It affects the skills of leadership in a<br>positive way  | 59      | 67      | 19        | 23      | 20       | 10      |
| 10 It provides quality and permanent<br>development   | 72      | 67      | 11        | 20      | 15       | 13      |

### Table 2. Mathematics

|  | AGREE   |         | UNDECIDED |         | DISAGREE |         |
|--|---------|---------|-----------|---------|----------|---------|
| MATHEMATICS  | % Found | % State | % Found   | % State | % Found  | % State |
| 1 Mathematics is the work of genius ones   | 13      | 17      | 9         | 16      | 76       | 67      |
| 2 Mathematics requires practical intelligence                                      | 66      | 80      | 15        | 9       | 17       | 11      |
| 3 To know Mathematics is important for<br>all professions                          | 70      | 80      | 9         | 10      | 19       | 10      |
| 4 Mathematics is a brain exercise  | 87      | 85      | 7         | 9       | 4        | 6       |
| 5 Mathematics is a universal language  | 91      | 95      | 2         | 5       | 5        | -       |
| 6 Mathematics makes life easy  | 74      | 80      | 11        | 13      | 13       | 7       |
| 7 Mathematics is necessary to be<br>successful in other courses                    | 52      | 65      | 20        | 19      | 26       | 6       |
| 8 Mathematics is something to form relations between the events and find solutions | 72      | 85      | 19        | 15      | 7        | -       |
| 9 Mathematics is to solve problems   | 46      | 56      | 31        | 11      | 20       | 33      |
| 10 Mathematics is to calculate   | 61      | 45      | 15        | 17      | 20       | 38      |

Known as an abstract discipline, mathematics has always frightened and the people interested in mathematics have always been respected. In the Table 2, although the percentages is high, it would be expected that the percentages of the people who said "Agree" and "Undecided" would be lower. We accept that mathematics teachers should teach that every child is intelligent and everybody who can think can learn mathematics easily. To be a mathematician is a different issue. The percentage of "Agree" is high in the 2<sup>nd</sup> question. What is mathematics? This question has always been asked. Even the people who have dealt with mathematics for long years had difficulty in defining mathematics and could only point out some characteristics of it. It is widely accepted that mathematics is a universal language. The answers given to the 5<sup>th</sup> question show that the director candidates agree on this.

Higher percentage of "Agree" in the 4<sup>th</sup> 6<sup>th</sup> and 8<sup>th</sup> questions show that, the director candidates are conscious about the definition of mathematics. Although the people who say "Mathematics is necessary to be successful in other courses" is higher than % 50, high percentage of "disagree" is disturbing. It is good to have a high percentage of "agree" in the 8<sup>th</sup> question. The percentage of "agree" is equal to the percentage of "Disagree and undecided" in the 9<sup>th</sup> and 10<sup>th</sup> questions. The main objective of mathematic is to improve mathematical thinking and reasoning rather than just solving problems and making calculations. As seen in the Table 2, there are not too many differences between the director candidates attending to state universities and the director candidates attending to the foundation universities.

It is seen in the Table 3 above that, mathematics is accepted to be a difficult and an unattractive lesson by most of the people. However, If mathematicians could bring out the aesthetic good and artistic side of mathematics, mathematics would be more likeable and attractive and would be understood easily (Erol 1990). Mathematics teachers efforts have not been in vain. Although the percentage of the foundation university director candidates is lower than the percentage of the state university director candidates, the answers of the 1<sup>st</sup> question show that mathematics is liked. When the answers of the  $2^{nd}$  guestion is evaluated, it is found out that, state university director candidates are afraid of mathematics % 20 and they cannot decide % 17, according to this result some precautions should be taken. The answers given to the  $3^{rd}$  and  $4^{th}$  questions show the consistency of the director candidates. The answers given to the 6<sup>th</sup> guestion show that foundation university director candidates do not like to solve problems, on the other hand, most of the director candidates attending the state universities enjoy solving problems. Lesson hours and contents can be accepted as suitable when the answers of the  $7^{\text{th}}$  and  $8^{\text{th}}$  questions are considered. It is also possible to point out that, the definitions are not taught well and the professional applications are not sufficient if the answers of the 9<sup>th</sup> guestion are analysed.

|   | AGREE   |         | UNDECIDED |         | DISAGREE |         |
|---|---------|---------|-----------|---------|----------|---------|
| DURING THE EDUCATION PERIOD   | % Found | % State | % Found   | % State | % Found  | % State |
| 1 I used to like Mathematics  | 70      | 91      | 9         | 3       | 19       | 6       |
| 2 I used to be afraid of Mathematics  | 20      | 5       | 17        | 1       | 61       | 94      |
| 3 Being a student would be enjoyable If there were not Mathematics                          | 19      | 1       | 6         | 5       | 74       | 84      |
| 4 Mathematics was the most<br>unattractive course of all the courses                        | 19      | 1       | 6         | 7       | 74       | 92      |
| 5 Time never passed in Mathematics<br>lessons   | 22      | 8       | 7         | 8       | 69       | 80      |
| 6 I used to like solving Mathematics<br>problems  | 57      | 92      | 9         | 1       | 24       | 7       |
| 7 I used to prefer more lesson hours for<br>Mathematics                                     | 35      | 58      | 28        | 7       | 35       | 15      |
| 8 I think Mathematics lessons' course<br>content is too much                                | 33      | 26      | 30        | 15      | 35       | 59      |
| 9 I understood the mathematical terms<br>and I can apply them to my<br>profession and life  | 52      | 65      | 30        | 30      | 17       | 5       |
| 10 Professional appliaction of the<br>subjects was not sufficient in<br>Mathematics courses | 52      | 58      | 26        | 20      | 20       | 22      |

Table 3. During The Education Period

## 4. Conclusion and Suggestions

Having applied the questionnaires to the managing director candidates it is realized that these people are aware of the fact that mathematics is important and also necessary in order to be successful in their jobs and they have developed positive attitudes towards mathematics in general and they are also conscious of the definition of mathematics. It has also been found out that the managing director candidates attending foundation universities are more indecisive and negative than the ones attending state universities. For this reason, precautions should be taken and efforts should be made to show the lovable and good part of mathematics. The answers given in Table 1, Table 2 and Table 3 are not contradicting with each other and the answers are in harmony. This harmony shows that the candidates have thought about the questions and answered them consciously.

After 1950, mathematics education became very important and the researches increased in the world. In Turkey, we notice the increase on the mathematics education with great happiness. In this project, since we do not have time and opportunities, model space is limited. We think that, if the same or similar research is done in a larger context, the results will be more sound. What is the role of mathematics in choosing managing profession? Both the Management students' and the Engineering students' attitudes towards mathematics can be researched in a larger space and time.

A similar research may be applied to the students who have higher positions in the managing fields and the effects of mathematical thinking on the managing performances may be found out.

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# İşletme Yönetici Adaylarına Matematik ve Matematiksel Düşüncenin Mesleğe Yönelik Etkileri'

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Özet: İsletme yöneticileri, isletmelerde ver alan insanlar, sermaye, malzeme ve diğer kavnakları isletme vöntem ve volların sürekli sistematik bir bicimde geliştirmek durumundadır. İsletme yöneticilerinin kisisel gelisiminin vasam boyu süreklilik kazanması, yasam felsefesinin açık bir biçimde ortaya konulmasıyla olanaklı olmaktadır. İşletme yöneticilerinin kisisel vönetim disiplinini sağlanması ile, gelisim asamaları daha sistematik ve bilincli bicimde sürdürülerek, amaclanan bireysel hedeflere daha sağlıklı ulasılabilecektir. Amaclanan hedeflere sağlıklı ulasabilmek icin matematik eğitimi yoluyla edindikleri matematiksel düsüncenin olumlu katkısı cok olacaktır. Bu calısmada; isletme yöneticisi adaylarının yüksek performansa ulaşmalarını sağlayabilecek matematik bilgisini, matematik hakkında görüslerini ve eğitim süresince edindikleri matematiksel düşüncenin yönetici, yenilikçi, lider ve yaratıcı yönlerine etkisini araştırabilmek icin 3 aşamalı ve 30 soruluk anket, Ankara'da 1 vakıf üniversitesi, 1 devlet üniversitesinde İşletme Fakültesi 3. ve 4. sınıf öğrencilere uygulanarak sonuclar yüzdelere dökülüp değerlendirilmiştir.

**Anahtar Kelimeler:** Matematiksel düşünme, işletme matematiği, matematiksel dikkat

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## Влияние математики и математического мышления на профессиональную направленность у претендентов на руководящую должность в производстве

### Помощник Доцента Доктор Акын Маршап<sup>\*</sup> Профессор Доктор Зейнеп Фидан Кочак<sup>\*</sup> Профессор Доктор Несрин Озсой<sup>\*\*\*</sup>

**Резюме:** Руководители производства, люди участвующие в процессе в производстве, капиталоборудование и другие источники обязаны систематически развивать методы и пути производства, а также достижение пожизненного постоянства личностного развития руководителей производства возможно посредством жеткого определения жизненной философии. Посредством обеспечения руководящей личностной дисциплины руководителей производства, этапы развиваясь более систематичней и осознанно намеченные индивидуальные цели будут достигнуты более быстрее и осознанней.

Для более быстрого достижения намеченных целей, позитивный вклад окажет математическое мышление, приобретенное путём математического обучения/ образования. В данной работе с целью выяснения влияния математических знаний, которые позволят достичь более высокого перформанса/ способности, взглядов на математику и математического мышления, приобретенного в процессе обучения на руководящие новаторские, лидерские и творческие стороны у претендентов на руководящую должность в производстве была проведена Зх ступенчатая анкета с 30тью вопросами среди студентов 3 и 4 курсов факультета менеджмент олного государственного и олного частного(фондового) университета в городе Анкара. Результаты этой анкеты были переведены на проценты и проанализированы.

*Ключевые слова:* Математическое мышление, математика менеджмента, математическое внимание

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